Total No. of Questions - 10] [Total Pages : 3 (2062)

9624

M.B.A. (IInd Semester) Examination ORGANIZATIONAL EFFECTIVENESS, CHANGE AND ORGANIZATIONAL DEVELOPMENT Paper-201

Time : Three Hours] [Maximum Marks : [Regular : 60 [ICDEOL : 70]

The candidates shall limit their answers precisely within the answer-book (40 pages) issued to them and no supplementary/ continuation sheet will be issued.

Note : Attempt *five* questions in all, selecting *one* question from each unit. All questions carry equal marks.

UNIT-I

- 1. Explain how organizational culture is formed? Discuss the process of socialization. 12(14)
- 2. Who can be a change agent in organization? Elucidate the role and skills of a change agent. 12(14)

9624/800/777/455

P.T.O.

UNIT-II

- 3. What is organizational effectiveness? Discuss different approaches of organizational effectiveness. 12(14)
- 4. Define the term "organizational diagnosis". What are different methods of organizational diagnosis? 12(14)

UNIT-III

- 5. "Organizational development is about enhancing congruence between organizational structure, processes, strategy, people and culture". Justify the statement and explain the characteristics of organizational development. 12(14)
- 6. Elucidate different steps involved in the process of action research. 12(14)

UNIT-IV

- What do you understand by transactional analysis? Explain transactional analysis as an OD intervention. 12(14)
- 8. Write short notes on the following :
 - (a) Career planning.
 - (b) Organizational mirroring. 12(14)

9624/800/777/455

2

UNIT-V

- 9. Explain how MBO approach can be implemented as an OD intervention in any organization? 12(14)
- 10. Write short notes on the following :
 - (a) Team building.
 - (b) Likert's four management systems. 12(14)